MESSAGE TO THE COMMUNITY

Dear Community,

It is a pleasure to share our 2016 Annual Report. This annual report highlights the outcomes during our 2015-2016 fiscal year. We’ve had a remarkable year and impacted more than 6,000 lives in the Chattahoochee Valley Region through our services.

During the past fiscal year, our Board of Directors and employees focused on achieving excellence and making an IMPACT! One notable achievement was the accreditation of two of our early childhood learning centers – Boxwood Early Learning Center and Child Development Center – from the National Association for the Education of Young Children (NAEYC). This accreditation signifies our commitment to excellence in early education.

Last year, we moved a step closer to achieving one of our three – year goals to move families out of poverty. In 2014, we made a commitment to move 500 families toward and 15 families to self-sufficiency. At the end of the fiscal year, we have moved approximately 501 families toward and 10 families to self-sufficiency through our integrated service delivery approach.

Lastly, in May, we held our first signature fundraiser, Cupcakes + Cocktails, a dessert and drink pairing event. The event allowed us to partner with businesses in our community, such as Gigi’s Cupcakes and Midtown Cakes, to increase the overall awareness of our mission – Eliminate poverty through Education, Services and Partnerships. We raised over $9,000 for our Early Childhood Education and Self-Sufficiency Programs.

The impact we are making would not be possible without the support of our Board of Directors, employees, customers and community stakeholders. Looking to the future, we hope you will join us in our commitment to Eliminate Systemic Poverty in the Chattahoochee Valley Region.

Kim Cantrell
Chairperson, Board of Directors

Belva Dorsey
CEO

ENRICHMENT SERVICES PROGRAM (ESP)

ESP is committed to increasing the awareness of the impact of poverty and implementing strategies for reducing it. We are dedicated to identifying and removing barriers to achieve family stability and promote interdependency. Turning hope into reality, ESP motivates residents toward a desirable future and encourages them to become a healthy contributor to the life of our community.
ENRICHMENT SERVICES PROGRAM

VISION
Eliminate Systemic Poverty

MISSION
Eliminate poverty through education, services and partnerships.

VISION FOR INDIVIDUALS:
All individuals and families in the Chattahoochee Valley Region have a voice, are valuable community contributors, and have the resources needed to be healthy and self-sufficient.

VISION FOR THE COMMUNITY:
Communities in the Chattahoochee Valley Region are safe, produce economic growth, provide an abundance of opportunities, and strive for ongoing improvement.

VISION FOR THE AGENCY:
Enrichment Services Program, Inc. is a national leader and a model in ending systemic poverty. We are an organization based on:
- Integrity
- Excellence
- Dedication
- Respect
- Diversity
- Compassion
- Teamwork
- Hope
- Continuous Improvement

LONG RANGE GOALS:
Education – Develop community capacity to ensure all children receive a high quality well-rounded education and individuals and families receive educational services that lead to good health and self-sufficiency.

Self-Sufficiency – Expand community and agency capacity to ensure families and individuals are mentally (intellectually), physically, emotionally, and financially stable.

Basic Needs – Build community coalitions which address the basic needs of residents.

Agency – Establish ESP as a recognized national leader and a model to end systemic poverty.
2015 - 2016 BOARD OF DIRECTORS

Kim Cantrell, Chair/Finance Committee Chair
John Peebles, Chair-Elect/Vice Chair/
   Advancement Committee Chair
Frederick Wolf, 1st Vice Chair
LaChandra Brundage, Secretary
Savonne Monell, Assistant Secretary/
   Governance Committee Chair
Ralph Huling, Immediate Past Chair/
   GCAA Representative
Kenneth Sumpter, Buildings &
   Grounds Committee Chair
Deborah Paris, Program AD HOC Committee Chair
Joyce Burton
Joe Lee Williams
Linda Mitchell
Susan Andrews
Willie Bussey
Wesley Williams
Richard Morris
Lisa Scully
Kathleen Jones
Sherletha Thomas-Cutts
Lindsay Erwin
William Lindsey
Jose Guzman

Muscogee County
Muscogee County
Muscogee County
Harris County
Muscogee County
Muscogee County
Clay County
Muscogee County
Chattahoochee County
Stewart County
Talbot County
Harris County
Quitman County
Randolph County
Quitman County
Harris County
Russell County
Muscogee County
Russell County
Muscogee County

HUMAN RESOURCES

Full Time Employees 251
Part Time Employees 30
Substitutes / On-Call 40
Total 321
ENRICHMENT SERVICES PROGRAM, INC.
SUPPORT AND REVENUE
For the Year Ended July 31, 2016

Federal Funding $10,627,646
State Funding $1,913,791
Donated Supplies, Services, & Space $679,244
Private Donations $44,268

Total Support and Revenues $13,264,949

Results of the Financial Audit
We received a clean audit with no findings.

Enrichment Services Program, Inc.
PROGRAM FINANCIAL INFORMATION
For the Year Ended July 31, 2016

EARLY CHILDHOOD AND FAMILY SERVICES
Head Start and Early Head Start Budget Actual Expenditures
Salaries $5,301,662 $5,198,659
Fringe Benefits $1,308,171 $1,063,699
Training $283,506 $421,375
Travel $5,408 $3,841
Supplies $245,560 $260,064
Equipment $82,583 $186,522
Contractual $527,185 $408,895
Other $1,168,697 $1,601,247
Start-up Costs $735,259 $296,216
Indirect Cost (federally approved rate) $803,698 $849,294
Total $10,461,729 $10,289,812

In-kind Donations (20% minimum required match) $2,453,323
No budget; reimbursable based on meals served

Child and Adult Care Food Program (CACFP) $340,109
Total $13,974,815

COMMUNITY SERVICES
Community Services Block Grant $574,952
Energy Assistance $1,266,426
Total $1,841,378

General & Administration $945,225
STORY OF SELF-SUFFICIENCY

MS. OLIVER, An ESP customer

I’m a single mother of three children. My family faced many challenges, but has managed to overcome them through the support of Enrichment Services Program (ESP).

Five years ago, I struggled with trying to find and keep a job due to the cost of child care expenses and work schedule. As a single parent, having a work schedule that coincides with my children’s school schedule was extremely important to me. When my daughter started the Head Start Program with ESP, I was in between jobs. ESP provided me with a peace of mind because I didn't have to worry about the burden of child care expenses and I knew my child was safe. My daughter enjoyed attending the program because her teachers made learning fun and they were supportive. I was able to concentrate on finding a job to provide for my family.

I’ve always believed that you define your own “success”. For me, success means to do the things that make you happy! Today in life, I’m truly happy and feel very successful! ESP has made this possible.

Now, my daughter is in the 4th grade and she’s an Honor Roll student. ESP helped build that foundation for her success. My two younger children are enrolled in the program in Phenix City. They’re growing and learning very rapidly from the love and support of their teachers. I’m currently employed at ESP. I enjoy it every day. I’m able to work and provide for my family. I have a work schedule that allows me to be there for my children.
COMMUNITY SERVICES DEPARTMENT

LIHEAP (Low Income Home Energy Assistance Program)

Regular - 2,635 households served
Crisis - 800 households served
Total Number of Customers - 3,435

Number of crisis customers where disconnection was avoided - 492
Number of crisis customers where services were restored - 24

Nurse Aide Training Scholarship Program

Number enrolled - 24
Number graduated - 19
Number certified - 12
Number waiting for testing for certification - 6

Food Commodities Distribution

Number of food boxes - 30,645

According to Feeding America (2014), the following food insecurity rate exists with the corresponding amounts of individuals affected;

- Chattahoochee County: 18.5% (2,190)
- Clay County: 29.8% (930)
- Harris County: 10.9% (3,530)
- Muscogee County: 21.7% (42,990)
- Quitman: 22.5% (540)
- Randolph County: 26.3% (1,950)
- Stewart County: 22.6% (1,340)
- Talbot: 20.7% (1,360)

Self Sufficiency Program/Client Benefit Program

We served 86 customers during the fiscal year.
**DEPARTMENT OF EARLY CHILDHOOD AND FAMILY SERVICES**

**Outcomes for Children**
The Get Ready to Read screening is a reliable, research-based series of questions for children 3-5 years of age, to determine whether they have the early literacy skills they need to become readers. ESP, Inc. staff administers the screening to 3 & 4 year old children in the fall and spring of the school year.

**GEORGIA**

<table>
<thead>
<tr>
<th>Age of Children</th>
<th>Fall 2015</th>
<th>Spring 2016</th>
<th>Growth Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(Percentage of children that were ready to read)</td>
<td>(Percentage of children that were ready to read)</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>5%</td>
<td>49%</td>
<td>44%</td>
</tr>
<tr>
<td>4</td>
<td>28%</td>
<td>77%</td>
<td>49%</td>
</tr>
</tbody>
</table>

**ALABAMA**

<table>
<thead>
<tr>
<th>Age of Children</th>
<th>Fall 2015</th>
<th>Spring 2016</th>
<th>Growth Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>(Percentage of children that were ready to read)</td>
<td>(Percentage of children that were ready to read)</td>
<td></td>
</tr>
<tr>
<td>3</td>
<td>5%</td>
<td>41%</td>
<td>36%</td>
</tr>
<tr>
<td>4</td>
<td>32%</td>
<td>66%</td>
<td>34%</td>
</tr>
</tbody>
</table>

**Teaching Strategies GOLD Individual Child Assessment**
ESP, Inc. staff assess the development of enrolled children three times a school year (Baseline/Fall, Winter and Spring) using the Teaching Strategies Gold Individual Child Assessment. This research-based observation assessment documents the teacher’s observations on individual children in six (6) domains: Social Emotional, Physical, Language, Cognitive, Literacy and Mathematics.
DEPARTMENT OF EARLY CHILDHOOD AND FAMILY SERVICES

Outcomes for Children


(Percentage of children that are **meeting or above** the expected growth range when compared to National Norms for children that were assessed utilizing Teaching Strategies Gold Individual Child Profile)

**GEORGIA**

<table>
<thead>
<tr>
<th>Domain</th>
<th>Birth-12 months</th>
<th>13-26 months</th>
<th>27-36 months</th>
<th>3 year old</th>
<th>4 year old</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Emotional</td>
<td>100%</td>
<td>93%</td>
<td>93%</td>
<td>97%</td>
<td>98%</td>
</tr>
<tr>
<td>Physical</td>
<td>100%</td>
<td>98%</td>
<td>93%</td>
<td>98%</td>
<td>99%</td>
</tr>
<tr>
<td>Language</td>
<td>100%</td>
<td>96%</td>
<td>91%</td>
<td>98%</td>
<td>97%</td>
</tr>
<tr>
<td>Cognitive</td>
<td>100%</td>
<td>96%</td>
<td>97%</td>
<td>97%</td>
<td>97%</td>
</tr>
<tr>
<td>Literacy</td>
<td>100%</td>
<td>89%</td>
<td>98%</td>
<td>98%</td>
<td>97%</td>
</tr>
<tr>
<td>Mathematics</td>
<td>100%</td>
<td>91%</td>
<td>91%</td>
<td>97%</td>
<td>91%</td>
</tr>
</tbody>
</table>


(Percentage of children that are **meeting or above** the expected growth range when compared to National Norms for children that were assessed utilizing Teaching Strategies Gold Individual Child Profile)

**ALABAMA**

<table>
<thead>
<tr>
<th>Domain</th>
<th>3 year old</th>
<th>4 year old</th>
</tr>
</thead>
<tbody>
<tr>
<td>Social Emotional</td>
<td>95%</td>
<td>79%</td>
</tr>
<tr>
<td>Physical</td>
<td>98%</td>
<td>87%</td>
</tr>
<tr>
<td>Language</td>
<td>99%</td>
<td>90%</td>
</tr>
<tr>
<td>Cognitive</td>
<td>99%</td>
<td>92%</td>
</tr>
<tr>
<td>Literacy</td>
<td>94%</td>
<td>79%</td>
</tr>
<tr>
<td>Mathematics</td>
<td>99%</td>
<td>83%</td>
</tr>
</tbody>
</table>

**Transportation**

ESP, Inc. transportation staff provided bus transportation for **245** children in Muscogee, Chattahoochee, Talbot, Stewart and Russell Counties.
HEAD START – GEORGIA
Total number of Head Start children served - **744**

SERVICES
Dental
**100%** of the children enrolled for at least 90 days received a dental exam

Treatment
Total Number of Failed Screenings/Exams - **232**
Treatment was completed for **30** children by the end of the program year
Number of Children in Treatment - **45**

Medical
**100%** of the children enrolled for at least 90 days received a medical exam

Disabilities
Total number of enrolled children with an Individualized Education Plan (IEP) - **60**
Percentage of enrolled children with an IEP - **8%**

Nutrition
Percentage of children that were overweight, underweight or anemic - **19%**

Ongoing Health Concern
Asthma is the most prevalent health concern among enrolled children. **71** children were diagnosed as having Asthma when they entered the program.
EARLY HEAD START – GEORGIA
Number of Early Head Start children and pregnant women served - 273
(270 children, 3 pregnant women)

SERVICES
Dental
100% of enrolled children received a dental screening or exam

Medical
100% of enrolled children received at least one well child check

Disabilities
Total number of enrolled children with an Individual Family Service Plan (IFSP) - 31
Percentage of enrolled children with an IFSP - 11%

Ongoing Health Concern
6 children required treatment for Anemia

HEAD START – ALABAMA
Total number of Head Start children served - 168

SERVICES
Dental
100% of the children enrolled for at least 90 days received an exam

Treatment
Total Number of Failed Screenings/Exams: - 30
Treatment was completed for 16 children by the end of the program year
Number of Children in Treatment - 2

Medical
100% of the children enrolled for at least 90 days received a medical exam

Disabilities
Total number of enrolled children with an Individualized Education Plan (IEP) - 3
Percentage of enrolled children with an IEP - 1%

Nutrition
Percentage of children that were overweight, underweight or anemic - 37%

Ongoing Health Concern
17 children were diagnosed with Asthma at entry into the program
Family Engagement Activities
As their child’s first and most influential teacher, parents have an important role in Head Start/Early Head Start. Parents are always welcome in the classroom by helping with or leading activities or projects, attending learning trips, planning classroom activities with the teaching staff, and introducing or sharing their culture with the class. There are a number of ways that parents can help teaching staff by sharing opinions, ideas and thoughts, working on projects at home, communicating with the staff, helping other parents feel welcome, and reinforcing learning at home. In addition, Enrichment Services Program, Inc. offers parents the opportunity to participate in the following activities:

- Family Literacy Functions
- Parent Meetings
- Parent/Teacher Conferences
- Home Visits
- Policy Council
- Board of Directors
- Volunteer opportunities
- Family Partnership Agreement
- Field Trips
- Input into curriculum
- Input into program planning
- Training or resource and referral information

Kindergarten Preparation
School Readiness Plan
Enrichment Services Program, Inc. has created a School Readiness Plan that outlines numerous components necessary to prepare children and families for entry into Kindergarten.

School Readiness Goals
To ensure school readiness as children enter kindergarten, staff focuses on the 5 areas below when educating our children:

1. Cognition and General Knowledge
2. Approaches to Learning
3. Physical Well-being and Motor Development
4. Language and Literacy
5. Social & Emotional Development
STORY OF SUCCESS

MR. ROBINSON, An ESP customer

“I learned about Enrichment Services Program (ESP) when I became unemployed. Times had gotten really tough for me. Due to my health, I was unable to work. At that time, I was not getting any Social Security benefits. My bills were beginning to pile up. I was out of work for so long that I couldn’t afford a vehicle. I began to steal food from local stores just to eat, which later led to me getting arrested for petty theft.

“They believed in me when no one else did and helped me to crawl out of a deep hole. I don’t know where I would be, if it wasn’t for their support and services.”

I was at rock bottom. One day, I decided to stop in at ESP’s Neighborhood Service Center to learn more about their programs. When I entered their doors, I felt at home. The Site Coordinator didn’t make me feel ashamed of my current situation. Because I still wasn’t able to work steadily, I decided to volunteer at the Neighborhood Service Center. I visited the center at least four days a week and helped with cleaning the building, watering the flowers and wherever else they needed me.

While helping one day, the Site Coordinator began to talk to me about applying for Social Security benefits. She helped me with completing the application, obtaining my birth certificate, getting a health screening and getting back and forth to my appointments. I was able to get approved for my Social Security benefits. I have been able to help myself by paying off my court fines and other bills that I accumulated. ESP also assisted me with paying my utility bills and linked me to resources for food assistance. They believed in me when no one else did and helped me to crawl out of a deep hole. I don’t know where I would be, if it wasn’t for their support and services.”
DEPARTMENT OF EARLY CHILDHOOD AND FAMILY SERVICES
PARENT FAMILY AND COMMUNITY ENGAGEMENT

HEAD START – School Year 2015/2016

Total number of Head Start children served (cumulative)

- Income Eligible: 744
- Public Assistance: 578
- Over Income: 92
- Foster Children: 42
- Homeless: 17
- 3 Year Olds Served: 15
- 4 Year Olds Served: 360
- Black or African American: 630
- White: 31
- Biracial/Multi-racial: 33
- Other (Hispanic or Latino): 45
- Asian: 1
- Unspecified: 4
- English Speaking: 709
- Spanish: 34
- African Languages: 1
- Number of Children who were transported: 195

Customer Service Survey Results

The average satisfaction score for the Department of Early Childhood and Family Services on a scale of 1-10 is 9.8.

The highest rated areas were:

- Families would not make any changes to the current program
- Families would recommend Head Start and Early Head Start to families and friends
- Families of Head Start and Early Head Start were highly satisfied with the program
- Educational Services for the children and monthly Parent/Child Home Activity sheets
DEPARTMENT OF EARLY CHILDHOOD AND FAMILY SERVICES
PARENT FAMILY AND COMMUNITY ENGAGEMENT

EARLY HEAD START/CHILD CARE PARTNERSHIP GA
– School Year 2015/2016

Total number of Head Start children served (cumulative)

<table>
<thead>
<tr>
<th>Category</th>
<th>Georgia Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Income Eligible</td>
<td>270</td>
</tr>
<tr>
<td>Public Assistance</td>
<td>189</td>
</tr>
<tr>
<td>Over Income</td>
<td>63</td>
</tr>
<tr>
<td>Foster Children</td>
<td>7</td>
</tr>
<tr>
<td>Homeless</td>
<td>5</td>
</tr>
<tr>
<td>Under age 1</td>
<td>6</td>
</tr>
<tr>
<td>1 Year Olds Served</td>
<td>27</td>
</tr>
<tr>
<td>2 Year Olds Served</td>
<td>52</td>
</tr>
<tr>
<td>Black or African American</td>
<td>191</td>
</tr>
<tr>
<td>White</td>
<td>244</td>
</tr>
<tr>
<td>Biracial/Multi-racial</td>
<td>8</td>
</tr>
<tr>
<td>Other (Hispanic or Latino)</td>
<td>13</td>
</tr>
<tr>
<td>Asian</td>
<td>4</td>
</tr>
<tr>
<td>English Speaking</td>
<td>1</td>
</tr>
<tr>
<td>Spanish</td>
<td>264</td>
</tr>
<tr>
<td>African Languages</td>
<td>5</td>
</tr>
<tr>
<td>Number of Pregnant Moms</td>
<td>1</td>
</tr>
<tr>
<td></td>
<td>3</td>
</tr>
</tbody>
</table>

Impact.

2016 ANNUAL REPORT TO THE COMMUNITY
The Administration for Children and Families (ACF) conducted three Monitoring Events during the 2016 Fiscal Year – Environmental Health and Safety (EnvHS), Fiscal and Eligibility, Recruitment, Selection, Enrollment and Attendance (ERSEA) and Classroom Assessment Scoring System (CLASS). Based on the information gathered, there were no areas of non-compliance found during the Environmental Health and Safety and ERSEA Monitoring Events.

There was one area of non-compliance identified during the Fiscal Monitoring Event. The organization did not comply with the Davis Bacon Act when new playground equipment was installed. This non-compliance was corrected and verified during the Follow-up Monitoring Call that was conducted on January 31, 2017.

Another CLASS Monitoring Visit will be conducted during the 2017 Monitoring Season because the initial event was completed during the last two weeks of school which is not consistent with ACF’s policies.
2015-2016 SPONSORS AND DONORS

2015 Turning Hope into Reality Luncheon Sponsors
- Amerigroup
- Burger King
- Chattahoochee Valley River Missionary Baptist Association
- D. Hal Averett Contractor, Inc.
- E.J. Knight Scrap Metal Company
- Flowers Agency
- Georgetown—Quitman County Government
- Liberty Utilities
- Townsend Wealth Management
- Wade Linen Service, Inc.

2016 Cupcakes + Cocktails Sponsors
- Albright, Fortenberry & Ninas, LLP
- AJK Public Accountants
- Cheesecakes–N–More
- Gigi’s Cupcakes
- Kinetic Credit Union
- Malone Office Equipment
- Midtown Cakes
- The Bridge Church International
- TSYS

Donors ($500 or more)
- Georgia Power
- Liberty Utilities
- The Rotary Club of Columbus
- Mr. Frederick Wolf
- Mr. William Lindsey
- Columbus Board of Realtors
- The Bridge Church International
- Wal-Mart Foundation

Community Resources Festival
Turning Hope Into Reality Luncheon
Cupcakes & Cocktails

Photo by Kenn Ellis
### 2015-2016 Partners

| Department of Family and Children Services - Randolph County | Greater Columbus Chamber of Commerce |
| Department of Family and Children Services - Stewart County | House of Mercy |
| Department of Family and Children Services - Talbot County | Keller Williams Realty Company |
| Diverse Power | Liberty Utilities |
| Divine Edges | Muscogee County School District |
| Equity Group | NeighborWorks Columbus |
| Family Connection - Chattahoochee County | Open Door Community House |
| Family Connection - Clay County | Pastoral Institute |
| Family Connection - Harris County | Precision Cuts and Styles |
| Family Connection - Muscogee County | Primetime Barbershop |
| Family Connection - Quitman County | Project Rebound |
| Family Connection - Randolph County | Quitman County Health Department |
| Family Connection - Stewart County | Quitman County Library |
| Family Counseling Center | Quitman County School District |
| Feeding the Valley Food Bank | Rotary Club of Columbus |
| Gentiva Hospice | Rotary Club of Quitman |
| Georgia Cooperative Extension | Russell County School District |
| Georgia Department of Early Care and Learning (DECAL) | St. Anne's Outreach |
| Georgia Department of Human Services (DHS) | St. Thomas Episcopal Church |
| Georgia Department of Labor (DOL) | Safe Kids Columbus |
| Georgia Legal Aid | Sarrell Dental |
| Greater Columbus Chamber of Commerce | STAT Medical |
| House of Mercy | Stewart County School District |
| Keller Williams Realty Company | Stewart County Public Health Department |
| Liberty Utilities | South Columbus Family Practice |
| Muscogee County School District | Sumter Electric |
| NeighborWorks Columbus | Talbot County Board of Commissioners |
| Open Door Community House | Talbot County Health Department |
| Pastoral Institute | Talbot County Library |
| Precision Cuts and Styles | Talbot County School District |
| Primetime Barbershop | Tri-City Housing Authority |
| Project Rebound | United Way of the Chattahoochee Valley |
| Quitman County Health Department | USDA Rural Development |
| Quitman County Library | U.S. Housing and Urban Development |
| Quitman County School District | Valley Healthcare |
| Rotary Club of Columbus | Wallace College |
| Rotary Club of Quitman | WellCare |
| Russell County School District | Wells Fargo |
| St. Anne's Outreach | West Central Health District |
| St. Thomas Episcopal Church | Workforce Innovation Opportunity (WIO) |
| Safe Kids Columbus | WLTZ First News |

#### Impact

- **Department of Family and Children Services - Quitman County**
- **Georgia Power**
- **Goodwill Industries of the Southern Rivers**
Neighborhood Service Centers, Head Start/Early Head Start Centers and Central Office

**Chattahoochee**
706-989-3407
439 Broad Street
Cusseta, GA 31805

**Clay**
229-768-2055
155 Wilson Street
Fort Gaines, GA 39851

**Harris**
706-628-4962
747 Carver Circle
Hamilton, GA 31811

**Muscogee**
706-649-1600
2601 Cross Country Drive, Bldg. C
Columbus, Georgia 31906

Employment Training Scholarship Program
706-649-1600

**Quitman**
229-334-4108
57 Kaigler Road
Georgetown, GA 39854

**Randolph**
229-732-6971
24 Calhoun Street
Cuthbert, GA 39840

**Stewart**
229-838-4269
2141 East Broad Street
Lumpkin, GA 31815

**Talbot**
706-665-8580
159 Park Road
Talbotton, GA 31827

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**Early Head Start and Head Start Centers**

**Benning Hills Head Start**
706-223-3901
190 Munson Drive
Columbus, GA 31903

**Boxwood Place Early Head Start**
706-660-5381
1700 Boxwood Place
Columbus, GA 31906

**Child Development Center**
706-801-9428
2701 11th Avenue
Columbus, GA 31904

**Chattahoochee Educational Center**
706-989-1479
140 Merrell Street
Cusseta, GA 31805

**Clay County Early Head Start**
229-938-4751
202 Wilson Street
Fort Gaines, GA 39851

**Clay County Head Start**
229-768-2234
200 Hobbs Lane
Fort Gaines, GA 39851

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**Cusseta Road Head Start**
706-659-0780
4150 Cusseta Road
Columbus, GA 31903

**Higginbotham Center**
334-219-2651
1 University Place
Phenix City, AL 36869

**Quitman County Early Childhood Development and Education Center**
229-334-9214
213 Kaigler Drive
Georgetown, GA 39854

**Stewart County Head Start**
229-838-4135
P.O. Box 58
Georgia Highway 27 East
Lumpkin, GA 31815

**Talbot Head Start**
706-665-3717
159 Park Road
Talbotton, GA 31827

**Central Office**
706-649-1600
2601 Cross Country Drive, Bldg. C
Post Office Box 6627
Columbus, Georgia 31917-6627